

Project STADIA

SUMMARY OF ACTIVITIES 2014 - 2016



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LEADING THE DEVELOPMENT OF INTERNATIONAL CAPABILITIES, NETWORKS AND APPROACHES FOR POLICING AND SECURING MAJOR SPORTING EVENTS

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Project
STADIA





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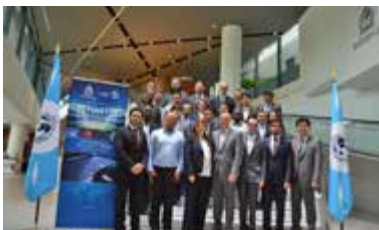
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EXPERT GROUPS

1st Sports Legislation Expert Group: 29-30 October 2014

Held under the auspices of Project Stadia, INTERPOL's first global Sports Legislation Expert Group meeting brought together 14 experts in sporting event security from 10 countries. Participants discussed the challenges of providing security at large-scale events, and how they have developed legal frameworks to better address these challenges.

Countries and entities attending the meeting were: Austria, Brazil, France, Germany, Morocco, Poland, Portugal, Qatar, Russia, South Africa, Switzerland, the French National Council for Private Security Activities (CNAPS), the UK Sports Grounds Safety Authority (SGSA) and Eurojust. The expert group will meet on a yearly basis until 2022.

The Project Stadia team received excellent feedback from Qatar on the outcomes of this expert group meeting. As a next step, Qatar conducted one-to-one discussions in 2015 with SGSA, the INTERPOL Integrity in Sports programme team and CNAPS, and is considering further discussions with Eurojust, Brazil, Portugal, Morocco, Poland and Russia.







2nd Sports Legislation Expert Group: 30 November to 1 December 2015

The second Sports Legislation Expert Group meeting focused on ticketing fraud, temporary and night courts, the extradition process and armed security. The meeting aimed to construct a legislation roadmap and set milestones to guide the Expert Group's contributions in the future.

A total of 12 international legal experts – from Brazil, Canada, Germany, Italy, Poland, Russia, United Kingdom, and United States – contributed their experience and expertise. They were joined by representatives from legal entities Eurojust and Legisport.

The outcomes of this meeting were:

- ▶ Key recommendations from countries on fake tickets and counterfeit goods, communication tools, international cooperation and stadium security;
- ▶ Contacts between Qatar and Eurojust (Mr Han Moraal, National Member for Netherlands, Chair of sports related crimes);
- ▶ Project Stadia provided Qatar with Poland's Mass Events Security Act and Russia's Federal Law n° 108 on the preparation and holding of the FIFA World Cup 2018 and FIFA Confederation Cup 2017;
- ▶ Project Stadia opened discussions with the International Association of Sports Law (IASL);
- ▶ Development of a Major Sporting Event Security Legislation Plan.

3rd Sports Legislation Expert Group: 5-6 October 2016

INTERPOL's Project Stadia has convened its third global experts group meeting on sports legislation in Lyon on 5 and 6 October 2016 with a focus on roles and responsibilities of the National Football Information Points (NFIPs), and the licensing of events and venues.

A total of 13 experts in policing international events from Austria, Brazil, France, Germany, Poland, Russia, Spain, and the Ukraine contributed. Entities such as Legisport and the Council of Europe also contributed their expertise as did experts in the field of safety and security from the European Group of football Safety and Security Experts, the Emergency Planning College (United Kingdom) and the Sports Ground Safety Authority (United Kingdom).

Key findings and recommendations on stadium certification, private security, NFIPs, spotters and foreign officers in a host country, were presented.



1st Cybersecurity Expert Group: 20-21 May 2015

Global experts in sporting event security met at the INTERPOL Global Complex for Innovation (IGCI) in Singapore to share best practices in creating cybersecurity plans for major sporting and other events. This Expert Group was organized with the assistance of INTERPOL's Digital Crime Center (DCC) and Cyber Innovation and Outreach (CIO) directorates.

The objectives of this meeting were to:

- ▶ Help Qatar keep abreast of the evolving cyber risks and technological advances in the area and support Qatar in planning an appropriate security strategy to strengthen its resilience to attacks on its cyber infrastructure;
- ▶ Share with Qatar the expertise gained by the IGCI, based on the research and development conducted by its partners, including academia and international corporate leaders.





The Expert Group issued recommendations for the preparation of the next Cybersecurity Expert Group meeting to be held in 2017 in Singapore. Seven international experts in the cybersecurity area from Australia, Japan, South Korea, Qatar, Spain, United Kingdom and United States participated in this meeting.

1st Sports Safety and Security Expert Group: 9-10 June 2015

Project Stadia organized INTERPOL's first Sports Safety and Security Expert Group meeting which brought together experts from Brazil, France, Germany, Gabon, Spain, the National Center for Spectator Sports Safety and Security (NCS4, USA), the Sports Grounds Safety Authority (SGSA, UK), and a delegation from the Supreme Committee. The meeting provided concrete recommendations on strengthening physical security capabilities and improving the creation and implementation of a security architecture for major sporting events.

The meeting considered best practices in the development of:

- ▶ an all-threat/all-hazard assessment for a country holding an international sporting event;
- ▶ a National Resilience and Capability Plan;
- ▶ a National Security Plan for an international sporting event.

Outcomes and knowledge of this Expert Group will be used as a solid working basis for the preparation of the next Sports Safety and Security Expert Group meeting to be held in Doha, from 27 to 29 November 2016.

Specialized Expert Group on the 2016 UCI Road World Championships, Doha: 30-31 August 2016

Participants at this meeting on the 2016 UCI Road Cycling World Championships discussed relevant security issues regarding road based events. It was attended by experts from France, the Netherlands and Norway.







DEBRIEFINGS

Debriefing 2014 FIFA World Cup: Brazil, 17-21 November 2014

Project Stadia brought together representatives from the Supreme Committee and a Qatari police trainer (as a development opportunity) in Brazil for a debriefing session with senior commanders of the Brazilian Police, who were in charge of the national security operations during the 2014 FIFA World Cup.

The five-day debriefing mission focused on gathering Brazil's expertise, best practices and lessons learned from hosting the event in order to enhance Qatar's efforts to ensure the highest level of security for when it hosts the 2022 FIFA World Cup.

Debriefing 24th Men's Handball World Championship: Doha, Qatar, 14-15 June 2015

A debriefing session took place in Doha at the end of the 24th Men's Handball World Championship. A joint Project Stadia and Supreme Committee team, as well as a Qatari officer, met with designated officers who had direct responsibilities for the security operations during this event.

Debriefing Stade de France terrorist attacks: 4 March and 15 April 2016

The Project Stadia team carried out a debriefing with Mr Toorabally, a security guard who was on duty at the Stade de France on 13 November 2015 when a series of terrorist attacks were carried out in Paris. Mr Toorabally stopped a suicide bomber from entering the stadium without a ticket. The Project Stadia team recorded an interview with him regarding his experiences and actions.

Project Stadia also interviewed Mr Christophe Bionne, Safety and Security Director of Stade de France, who had command responsibilities on the evening in question, in order to have a comprehensive overview of the events from a different aspect.

This material will be presented in a number of different forms (written, video, etc.) for use in the Stadia Knowledge Management System and for the benefit of Qatar.



Debriefing Brussels attacks: 2-3 June 2016

Project Stadia met with senior law enforcement officials from the Belgian Federal Police to discuss relevant security and safety aspects for major events, with a particular focus on the responses and security measures implemented following the attacks in Brussels on 22 March 2016.

Representatives from the Crisis Centre, the Railway Police, the Sport Office, the Special Units, the National Police Academy, the Airport Police at Brussels National Airport and the Local Police were introduced to Project Stadia. They were interviewed in order to capture information on the structure of each unit, key positions and responsibilities, their main role played during the Brussels attacks and lessons learned. Interviews were video recorded and will be integrated into the Stadia Knowledge Management System.

Debriefing Address Hotel Fire, Dubai : 17-18 October 2016

Project Stadia conducted a debriefing exercise with the Dubai Ministry of Interior to capture lessons learned and opportunities for improvement identified during their response to the Address Hotel Fire on New Year's Eve 2015. While not directly related to a sporting event, this incident is of interest to Qatar and INTERPOL member countries, particularly in relation to the management of critical incidents at major events, and the safety and security of accommodation venues.



OBSERVATION PROGRAMMES

European Stadium and Safety Management Association (ESSMA) Summit: Germany, 27-28 January 2015

Project Stadia participated as observers in the European Stadium and Safety Management Association (ESSMA) Summit at the Allianz Arena in Munich. The event was organized in partnership with the European Club Association (ECA), European Professional Football Leagues (EPFL) and the International Centre for Sport Security (ICSS).

The summit included behind-the-scenes technical stadium tours, keynote speeches on major stadium technology and international branding, and in-depth workshop sessions on specific issues.

The topics discussed and presented during the summit were:

- ▶ Raising awareness about the latest technological developments;
- ▶ Managing and organizing new-generation stadiums;
- ▶ Maintaining sustainable know-how by combining stadium safety and crowd management.

This will be incorporated into the SKMS for the benefit of Qatar and INTERPOL member countries.

Pan-American Games, Canada: 11-14 July 2015

Project Stadia attended an observer programme in Toronto, Canada for the Pan Am Games. The four-day "game time" International Police Observer Programme was organized by the Integrated Security Unit of the Toronto 2015 Pan Am Games/Parapan American Games, deployed by the Royal Canadian Mounted Police. Visitors included countries hosting other major events such as the Rio 2016 Summer Olympics (Brazil), the Gold Coast 2018 Commonwealth Games (Australia), and Security Liaison Officers from the countries participating in Toronto 2015 Pan American Games.

Project Stadia shared the report on lessons learned with Qatar, and Qatari stakeholders received a private debriefing session with Ms Alison Jevons, Superintendent, Director of Operations, Ontario Provincial Police, on 2 December 2015 in Lyon.

Super Bowl, United States: 3-7 February 2016

Project Stadia participated in the Super Bowl 50 Visiting Public Safety Officer (VPSO) programme.

The aim of this mission was to:

- ▶ Gather policing and security good practices and key learnings for the benefit of INTERPOL member countries, including Qatar;
- ▶ Lay the groundwork for ongoing engagement between INTERPOL and US policing and security agencies, including through participation in future observer programmes for major sporting events;
- ▶ Identify and create a network of relevant security officials and agencies who are in charge of the safety and security of this event to support the work of Project Stadia.



The programme encompassed briefings by public safety departments responsible for security of the event such as the San Francisco Police department (SFPD) and San Francisco Fire Department (SFFD). The programme also comprised tours in the lead up to and on game day including, locations such as fan zones, the Emergency Operation Centre, the Joint Operations Centre and Levi Stadium.

Project Stadia shared the report on lessons learned with Qatar on 21 March 2016 and is exploring the opportunity to participate in the next security observer programme for the Super Bowl and to include Qatari officers with the Project Stadia team.

EURO 2016, France: 15 June 2016

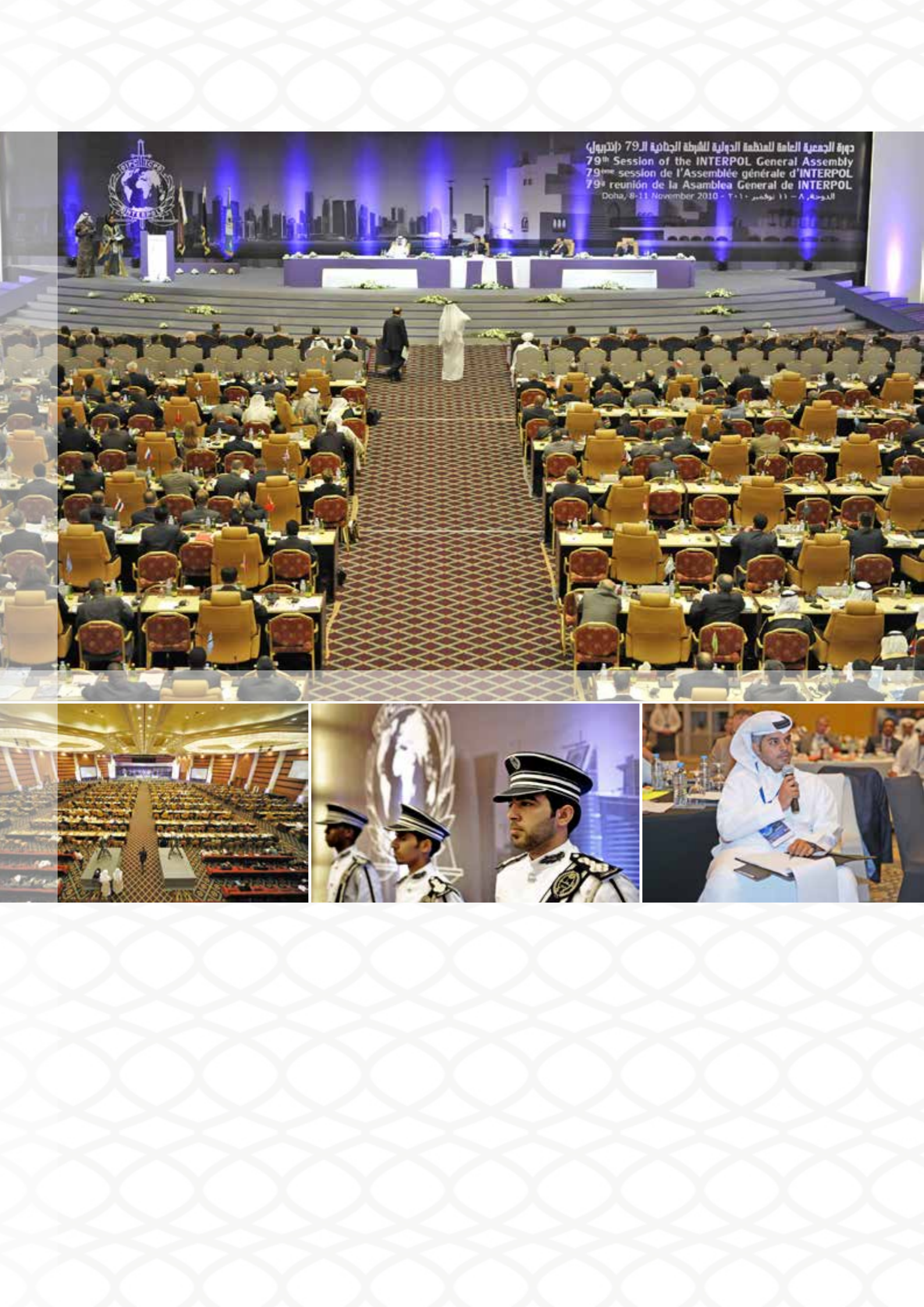
Project Stadia conducted an observation visit to the EURO 2016 International Police Coordination Centre to analyse the operations of the centre and identify good practices and opportunities for improvement. A number of key learnings were identified which will be included in a report for member countries to be made available in the Stadia Knowledge Management System.

2016 Summer Olympics, Brazil: 9-16 August 2016

Project Stadia participated in an observation programme with Brazilian policing authorities during the Rio 2016 Olympics. The observation programme involved visits to a number of key policing and security locations including:

- ▶ The International Police Coordination Centres in Brasilia and Rio de Janeiro
- ▶ The National Command Centre in Brasilia
- ▶ The Olympics Joint Counter Terrorism Unit in Brasilia
- ▶ The Brasilia and Rio de Janeiro Regional Command and Control Centres
- ▶ Command Centres and Security Infrastructure at event venues, including the main Olympic Park
- ▶ The main Olympic Fan Zone in Rio de Janeiro

The observation programme has resulted in the identification of a large number of good practices and opportunities for improvement to be presented and shared with INTERPOL member countries and other key stakeholders planning and delivering future major events.



CONFERENCES

National Sports Safety and Security Conference and Exhibition, Phoenix, USA: 12-14 July 2016

At this conference, Project Stadia presented a case study regarding the November 2015 attacks on the Stade de France in Paris, incorporating debrief interview footage of Mr Toorabally, Private Security official, who prevented a suicide bomber from gaining access to the stadium, and Mr Christophe Bionne, Safety and Security Director, Stade de France. The case study presentation generated a lot of interest in the work of Project Stadia and numerous private and public sector organizations sought access to the case study presentation.

Secure Cities Conference, Stockholm, Sweden: 14-16 September 2016

Project Stadia participated in the inaugural Stockholm Security Conference on Secure Cities to meet with world-leading experts in city security and exchange information on vulnerabilities that need to be addressed, as well as solutions that are required. Project Stadia took part in a session entitled "Safe Public Spaces: Securing Major Events" to share its knowledge and good practices in policing and security preparations for large-scale events.

Conference "Mega-events in Sport: Legal Environment", Sochi, Russia: 17-19 November 2016

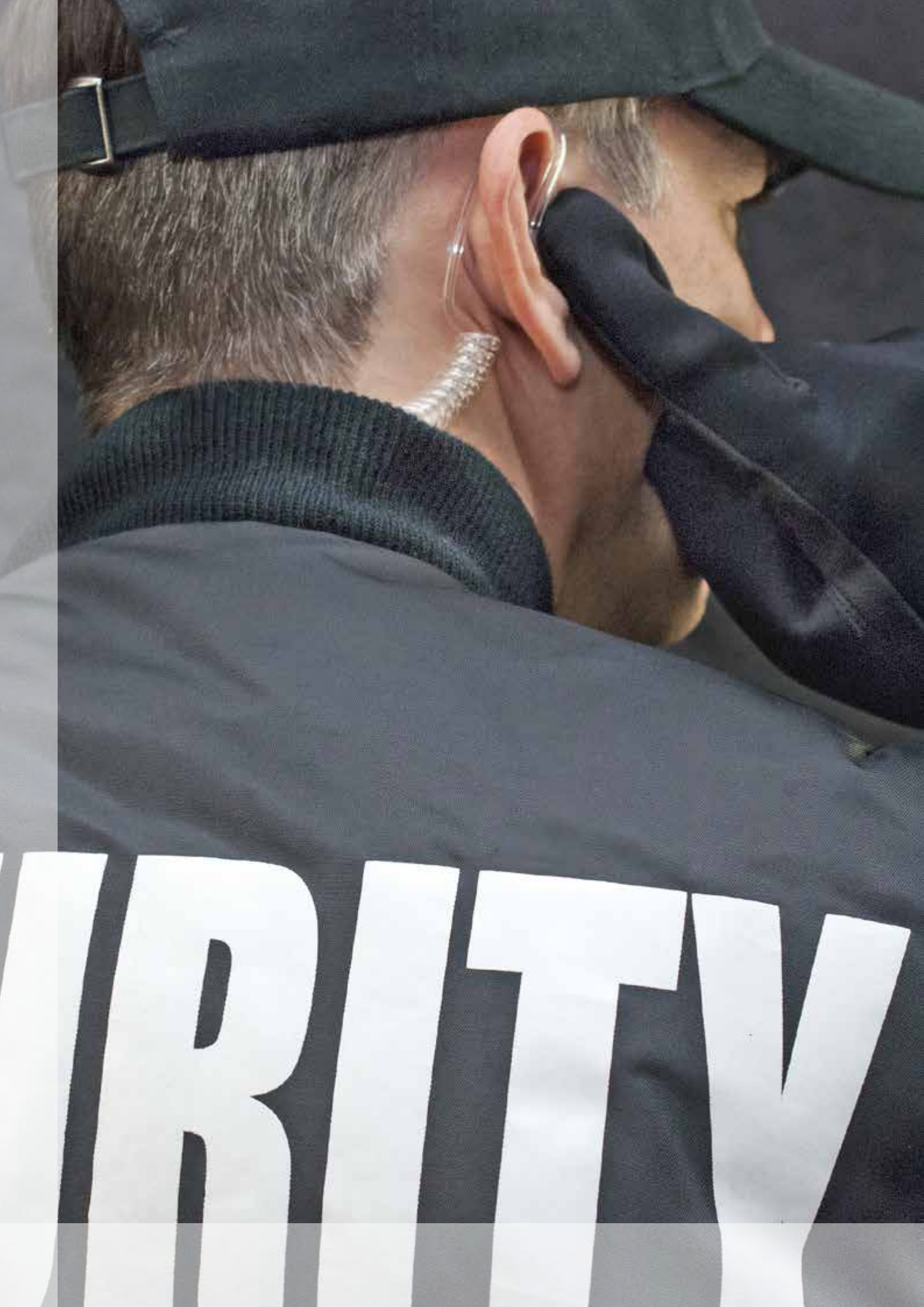
Project Stadia was invited by the International Association of Sports Law (IASL) and the Russian International Olympic University to participate in this conference. It gathered, among others, officials from the Russian Ministry of Sport and the Russian Internal Ministry, representatives of FIFA, UEFA, the Russian Olympic Committee, the Football Union of Russia, and other leading sports law practitioners. Project Stadia attended the event and has forwarded the invitation to Qatar.

1st Major Sporting Event Safety and Security Conference, Doha, Qatar: 9-10 April 2017

Project Stadia will organize an international conference in Doha, Qatar, on 9 and 10 April 2017 to discuss major event policing and security challenges. These include the current threat environment, the event critical infrastructure resilience, the critical incident response, active shooter and technology. The aim is to bring law enforcement and large-scale event organizers together to improve overall event safety.

Project Stadia is considering arranging a worldwide conference on sports safety and security every two years to raise awareness of the most contemporary issues related to security of major international events. The audience would include sports venue and event operators, managers, security and safety staff, first responders, law enforcement, as well as representatives from professional leagues.

This event will also enable to create a network of experts that could help Qatar and other INTERPOL member countries to exchange information on international cooperation.



LIBERTY



EXERCISES

UK DVI exercise, Dartford, UK: 29 February to 3 March 2016

Project Stadia invited the agency responsible for DVI within Qatar to benefit from this disaster scene and mortuary exercise. This four-day exercise simulated a high-rise tower block under renovation falling into an underground station to prepare emergency crews for a large-scale operation with mass casualties. Major Mubarak Al-Kaabi, Deputy Team Leader of the Qatar Search and Rescue Team, attended this exercise as an observer. He sent a report to the Prime Minister which came back with very good comments.

Project Argus, Wembley Stadium, UK: 23 May 2016

Project Stadia participated in Project Argus, a multimedia terrorist attack simulation, which focused on critical incident decisions and prevention and survival of a terrorist attack at a stadium.





COOPERATION AGREEMENTS AND PARTNERSHIPS

Standing Committee for the European Convention on Spectator Violence and Misbehaviour at Sports Events

At the first Sports Legislation Expert Group meeting in Lyon on 29 and 30 October 2014, Switzerland offered INTERPOL and Qatar to become observers at the Standing Committee of the European Convention on Spectator Violence and Misbehaviour at Sports Events, and in particular at Football Matches, to access valuable information and expertise in this area. This is a critical element for the safety and security of major sporting events. INTERPOL officially applied for and received observer status from 16 January 2016.

Project Stadia attended the:

- ▶ 41st meeting of the Standing Committee on 10 and 11 December 2015 in Strasbourg, France, to introduce the strategic priorities of INTERPOL and the activities of the Project;
- ▶ 42nd meeting of the Standing Committee on 26 and 27 May 2016 in Strasbourg.

The next meeting is planned to take place in Strasbourg on 6 and 7 December 2016.

This semi-annual meeting is an opportunity for Project Stadia to enrich its relevant partnerships and also to enhance INTERPOL policing capability in the field of sports safety and security.

In addition, the Standing Committee organizes consultative visits to the States

parties within the framework of the preparation of a large sporting event, such as France for EURO 2016 or to Moscow for the 2018 FIFA World Cup. The aim is to study the measures that the country introduced/is introducing to implement the Convention and the level of safety and security that the country is able to ensure at sports events. Following these visits, evaluation reports, measuring the improvements carried out by each country, are compiled. As observer at the Standing Committee, INTERPOL should be invited to participate in such future visits.

National Center for Spectator Sports Safety and Security (NCS4), Mississippi, USA

NCS4 at the University of Southern Mississippi (USA) has become a recognized academic leader in addressing potential threats and risks to the safety and security at sporting events. A member of the Project Stadia attended a training session in Texas from 19 to 22 May 2015 on "Sport Event Risk Management" and "Sport and Special Event Evacuation Training and Exercise".

The NCS4 Director was invited by Project Stadia to participate in the first Sports Safety and Security Expert Group meeting in Doha on 9 and 10 June 2015 to share knowledge and experience with Qatar.

A meeting between representatives of NCS4 and INTERPOL took place on 19 November 2015 to discuss cooperation in the area of law enforcement research, training and capacity building between Project Stadia and NCS4, connected to sports safety and security. The meeting with the NCS4 National Advisory Board was held at the National Football League headquarters in New York.

The meeting was also attended by representatives from US national sports leagues, venues, associations and organizations, as well as law enforcement agencies which included the Department of Homeland Security and the FBI.

A cooperation agreement between INTERPOL and NCS4, to strengthen training activities on sport safety and security for law enforcement officers, was presented to the INTERPOL Strategic Management Board Meeting on 26 January 2016 and has been fully supported.

A ceremony of signature between both parties took place at the INTERPOL General Secretariat in Lyon on 28 September 2016.

A first training course on "Sports Security Senior Management", co-organized by NCS4 and Project Stadia, may take place in Lyon in December 2016.

International Association of Sports Law (IASL)

Project Stadia initiated discussions with the International Association of Sports Law in March 2016 to assess if it could bring added value to the project. The activities of this association include the collection of international sports jurisprudence, and the development of the legislative, administrative, organizational and practical section of Sports Law and the institution of the Olympic Games.

IASL was invited to attend the 3rd Sports Legislation Expert Group in Lyon on 5 and 6 October 2016 to discuss legislation and international policing in the field of security for large-scale sporting events.



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